

## **BARBICAN CENTRE BOARD**

**Wednesday, 15 November 2023**

Minutes of the meeting of the Barbican Centre Board held at Frobisher Rooms,  
Barbican Centre on Wednesday, 15 November 2023 at 9.00 am

### **Present**

#### **Members:**

Tom Sleigh (Chair)	Zulum Elumogo (External Member)
Tobi Ruth Adebekun (Deputy Chairman)	Wendy Mead
Alderman Sir William Russell (Deputy Chairman)	Deputy Alpa Raja
Deputy Randall Anderson	Jane Roscoe (External Member)
Stephen Bediako (External Member)	Despina Tstatsas (External Member)
Farmida Bi (Ex-Officio Member)	Irem Yerdelen
Tijs Broeke	

### **In Attendance**

#### **Officers:**

Claire Spencer	- CEO, Barbican Centre
Nick Adams	- Barbican Centre
Jackie Boughton	- Barbican Centre
Cornell Farrell	- Barbican Centre
Natasha Harris	- Barbican Centre
Karena Johnson	- Barbican Centre
Ali Mirza	- Barbican Centre
James Tringham	- Barbican Centre
Udhay Bhakoo	- Chamberlain's Department
Sarah Wall	- Chamberlain's Department
Richard Chamberlain	- City Surveyor's Department
Matthew Cooper	- Town Clerk's Department
Ben Dunleavy	- Town Clerk's Department

#### **Also in Attendance**

Shareth Jeevan OBE	- Intrinsic Labs
Moss Cooper	- More Partnerships
Sian Lutley	- More Partnerships

### **1. APOLOGIES**

Apologies for absence were received from Michael Asante and Jens Riegelsberger.

Munsur Ali and Mark Page observed the meeting virtually.

2. **MEMBERS' DECLARATIONS UNDER THE CODE OF CONDUCT IN RESPECT OF ITEMS ON THE AGENDA**

There were no declarations.

3. **BOARD MINUTES**

The public minutes and non-public summary of the meeting held on 27 September were approved as a correct record.

4. **SUB-COMMITTEES**

a. **Finance and Risk Committee**

The Chair of the Finance and Risk Committee provided an oral update on the public elements of the meeting held on 1 November 2023.

5. **FORWARD PLANNER**

Members noted the Board's forward planner.

6. **CEO REPORT BY THE BARBICAN'S DIRECTORS**

Members received a report of the CEO, Barbican Centre, providing an update on the Centre's activities.

RESOLVED, that – the report be received and its contents noted.

7. **ANNUAL STRATEGIC UPDATE FOR THE CREATIVE COLLABORATION DEPARTMENT**

Members received a report of the CEO, Barbican Centre, concerning the Creative Collaboration department.

The Deputy Chairman asked if the Department was collaborating with other arts centres. Officers confirmed that they were, including with Future Arts Centres, a national network. They were also exploring how they could collaborate internationally.

The Chair asked what impact the withdrawal of NPO funding had had on the Department's activities. In reply, officers said that it had not a significant effect this year. The money had been used to help transition to a new department. There would be a more significant impact next year, but the Department was working to develop ways to mitigate this and diversify income streams.

A Member, also a Trustee of the City of London Academies Trust (COLAT), asked if the Department had engaged with COLAT as with the Harris Federation. Officers replied that a City of London school was part of the pilot programme, and they would like to work with more City of London schools. There was an opportunity of scale in working with the Harris Federation schools due to the number of schools in that Trust. The Harris Federation also had a large teacher training programme with the Department could access. The Deputy Chairman noted that many Livery Companies were also connected to schools, and this could provide a way for the Barbican Centre to engage with the Livery Companies.

A Member asked if the Department was involved with the City of London Schools' own creative collaboration network. Officers undertook to follow this up.

RESOLVED, that – the Board endorses Management's approach.

**8. QUESTIONS ON MATTERS RELATING TO THE WORK OF THE BOARD**

There were no questions.

**9. ANY OTHER BUSINESS THAT THE CHAIRMAN CONSIDERS URGENT**

There was no other business.

**10. EXCLUSION OF THE PUBLIC**

RESOLVED – That under Section 100A(4) of the Local Government Act 1972, the public be excluded from the meeting for the following items on the grounds that they involve the likely disclosure of exempt information as defined in Part 1 of Schedule 12A of the Local Government Act.

**11. NON-PUBLIC BOARD MINUTES**

The non-public minutes of the meeting held on 27 September 2023 were approved as a correct record.

**12. SUB-COMMITTEES**

**a. Finance and Risk Committee**

The Chair of the Finance and Risk Committee provided an oral update on the non-public elements of the meeting held on 1 November 2023.

**13. CEO REPORT BY THE BARBICAN'S DIRECTORS**

Members received a report of the CEO, Barbican Centre, providing an update on the Centre's activities.

**14. BARBICAN RENEWAL PROGRAMME - CRITICAL WORKS AND PHASE 1 OF INFRASTRUCTURE RENEWAL PROGRAMME**

Members received a joint report of the CEO, Barbican Centre, the City Surveyor and the Chamberlain concerning the Barbican Renewal Programme.

**15. LONDON SYMPHONY ORCHESTRA - ANNUAL REVIEW FOR 2022/23**

Members received a report of the Managing Director of the London Symphony Orchestra providing the LSO's Annual Review.

**16. BARBICAN RENEWAL - EXHIBITION HALL 2 AND CONSERVATORY DESIGN AND BUSINESS CASE UPDATE**

Members received a report of the CEO, Barbican Centre, concerning Exhibition 2 and the Conservatory.

Members agreed to extend the meeting under Standing Order 40.

**17. BARBICAN RENEWAL FEASIBILITY STUDY UPDATE**

Members received a report of the CEO, Barbican Centre, concerning external support for Barbican Renewal.

18. **BARBICAN BUDGET 2024/25**

Members received a joint report of the CEO, Barbican Centre and the Chamberlain concerning the Budget for 2024/25.

19. **BLOOMBERG DIGITAL ACCELERATOR PROJECT**

Members received a report of the CEO, Barbican Centre, concerning the Bloomberg Digital Accelerator Programme.

20. **BARBICAN FIRE SAFETY PROJECT**

Members received a report of the City Surveyor concerning the Barbican Fire Safety Project.

21. **ARTS PROGRAMMING & BUSINESS EVENTS RISK REGISTER**

Members received a report of the CEO, Barbican Centre, concerning the arts programming and business events risk register.

22. **RADIO SYSTEM INFRASTRUCTURE REPLACEMENT (BARBICAN AND GSMD)**

Members received a joint report of the CEO, Barbican Centre and the Principal of the Guildhall School of Music and Drama concerning the radio system infrastructure replacement project.

23. **QUESTIONS RELATING TO THE WORK OF THE BOARD**

There were no questions.

24. **ANY OTHER BUSINESS THE CHAIRMAN CONSIDERS URGENT**

There was no other business.

25. **CONFIDENTIAL MINUTES**

The confidential minutes of the meeting held on 27 September were approved as a correct record in the non-public session.

**The meeting ended at 11.45 am**

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Chairman

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